



**EU CAP Network Brokerage event ‘Accelerating the innovation process through Horizon Europe multi-actor projects’**

Antwerp, Belgium  
19-20 October 2023



**Multi-actor approach**

**Natalia Brzezina**

**DG AGRI, F.2 Research and Innovation, European Commission**

---

EU CAP NETWORK BROKERAGE EVENT

# Multi-Actor Approach



Natalia BRZEZINA

*European Commission, DG AGRI  
Unit F2 Research and Innovation*



***“The value of an idea lies in the using of it.”***

*– Thomas Alva Edison,*

# Linear innovation model...



... not the most effective in adding value to the innovative ideas  
and usually it takes a lot of time.

# Time to step up the efforts!



...by 2030 = 7 years = 7 growing seasons...

# Interactive innovation model

→ *multi-actor approach*

CAP

EIP-AGRI operational groups



Horizon 2020/Europe  
multi-actor R&I projects

*“We do not only do R&I for practitioners,  
but also **with** practitioners.”*

*– Commissioner Janusz Wojciechowski*

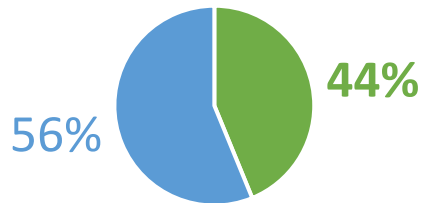
Practitioners (end-users) are put at the center of the R&I activities all over the whole course of the project.

- ✓ *their **practical expertise** is used to co-create innovative solutions;*
- ✓ *it makes them **co-owner** of the results;*
- ✓ *they **implement** them in practice;*
- ✓ *they **share** them in peer-to-peer meetings*

In this way we can achieve much quicker and bigger impact in practice!

# Multi-actor approach in a nutshell

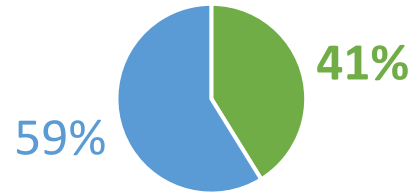
**Number of topics**  
Horizon Europe Cluster 6



without MAA

with MAA

**Budget share**  
Horizon Europe Cluster 6



**Total H2020 & HE:**  
**>350 MAA projects (~49%)**



**Definition & requirements:** introduction to the Work Programmes, e.g., Horizon Europe Cluster 6 **WP23-24 p. 21-23:**

- ✓ 7 key requirements
- ✓ 'practice abstracts' in areas related to agriculture, forestry and rural areas
- ✓ involvement of EIP-AGRI OGs

**Eligibility criteria!**

**LIAISON**  
Optimising interactive innovation

**PREMIERE**

<https://liaison2020.eu/>

<https://premiere-multiactor.eu/>

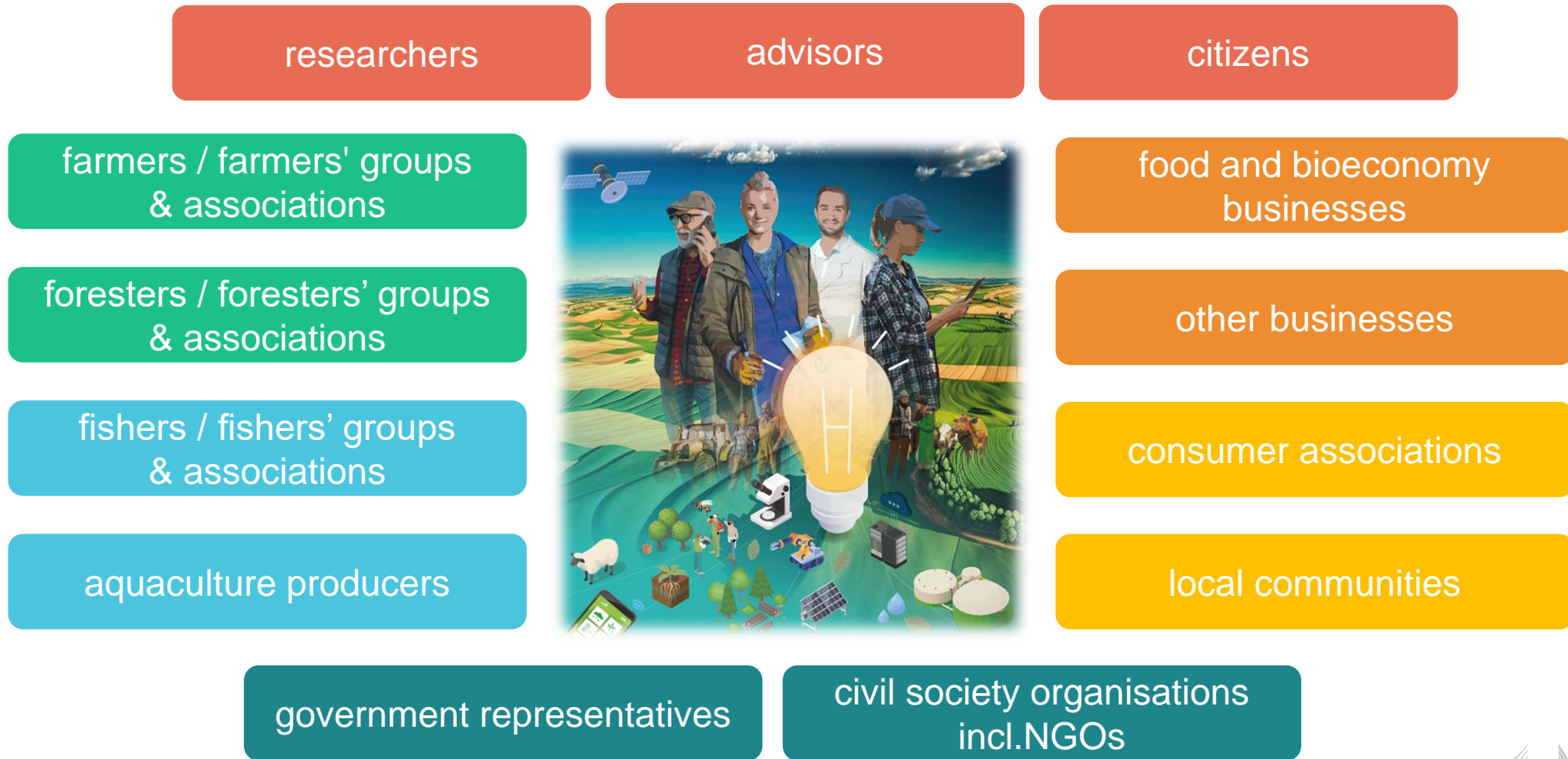


# Multi-actor approach: definition



- The multi-actor approach is a form of **responsible R&I** that aims to make the R&I process and its outcomes more **reliable, demand-driven, shared and relevant to society**.
- It also aims to have these **outcomes shared more extensively**. This entails more than just widely disseminating a project's results, or listening to the views of a board of stakeholders.
- A multi-actor project ensures the **genuine and sufficient involvement of a targeted array of actors**, which serves the objectives of the topic.

# Multi-actor approach: definition



# Multi-actor approach: definition

- Which **key actors** are **relevant** to participate depends on the **objective** of the proposal.
- They are essentially the **(end-)users of the project results** who are backed up by any other **useful intermediaries** and **actors who can contribute with further expertise and innovative ideas** relevant to the topic's objectives, and **support communication and dissemination**.
- The **genuine and sufficient** involvement of such actors should take place **all over the whole course of the project**:



# Multi-actor approach: definition

- Building blocks for the project proposal are expected to come from science as well as from practice: it is a '**co-creation**' process!
- Practitioners and (end) users are to be involved, **not as a study-object**, but to use their practical and local knowledge and/or entrepreneurial skills to develop solutions and create 'co-ownership' of results for (end-) users and practitioners.
- This will contribute to and **speed up the acceptability and uptake** of new ideas, approaches and solutions developed in the project.



# Multi-actor approach: 7 key requirements

Proposals submitted for topics, which include a request to follow the multi-actor approach **must** meet **all of the requirements** below:

- It must demonstrate how the proposed objectives and planning are targeting the **needs/problems/challenges of and opportunities for the (end-)users** of the project results;
- It must demonstrate how the description of the project concept and in particular the **composition of the consortium reflects a balanced choice of relevant key actors** who have complementary types of knowledge (scientific, practical, etc.), and must ensure that project results which should be ready for practice are broadly implemented.

# Multi-actor approach: 7 key requirements

Proposals submitted for topics, which include a request to follow the multi-actor approach **must** meet **all of the requirements** below:

- It must demonstrate how the project intends to use existing practices and tacit knowledge. This should be illustrated in the proposal with a **sufficient number of high quality knowledge exchange activities** outlining the precise and active roles of the different non-scientific actors in the work. The cross-fertilisation of skills, competencies and ideas between actors should generate innovative findings and solutions that are more likely to be applied on a wide scale;
- It must demonstrate how the project will facilitate the multi-actor engagement process by **making use of the most appropriate methods and expertise**;

# Multi-actor approach: 7 key requirements

Proposals submitted for topics, which include a request to follow the multi-actor approach **must** meet **all of the requirements** below:

- It must demonstrate the **project's added value**: how it will complement existing research and best practices;
- It must demonstrate how the project will **result in practical and ready to use** knowledge, approaches, tools or products, that are easily understandable and freely accessible;
- It must demonstrate how these outputs ready for practice will **feed into the existing dissemination channels** most consulted by the (end-) users of the project results in countries and regions.

# Multi-actor approach: additional requirements

In addition:

- ❑ To ensure EU-wide communication in all areas related to the European Innovation Partnership for Agricultural Productivity and Sustainability (EIP-AGRI) and the common agricultural policy (CAP) specific objectives, in particular **agriculture, forestry and rural development**, this knowledge must also be summarised in an appropriate number of **'practice abstracts'** in the common EIP-AGRI format.
- ❑ For **areas falling outside** the remit of EIP-AGRI and CAP specific objectives, **other similarly effective solutions ensuring dissemination at EU level** should be sought.
- ❑ Where applicable, it is strongly recommended that **interactive innovation groups**, such as EIP-AGRI Operational Groups funded under Rural Development Programmes (CAP Strategic Plans), become involved.



# And even more inspiration...

- Read the [EIP-AGRI brochure on Horizon 2020 multi-actor projects](#) (2017).
- Presentations from the seminar [Interactive innovation in action – Multi-Actor projects learning from each other](#) (including [PPT](#))
- Download the EU CAP Network factsheet '[Tips & tricks to apply for Horizon Europe calls](#)'

# Look at the new (updated) Horizon websites of the EU CAP Network

- Horizon Europe : [https://eu-cap-network.ec.europa.eu/horizon-europe-creating-knowledge-and-innovation-sustainable-agriculture-forestry-and-rural\\_en](https://eu-cap-network.ec.europa.eu/horizon-europe-creating-knowledge-and-innovation-sustainable-agriculture-forestry-and-rural_en)
- **Multi-actor projects:** [https://eu-cap-network.ec.europa.eu/multi-actor-projects-research-and-practice-co-creating-solutions\\_en](https://eu-cap-network.ec.europa.eu/multi-actor-projects-research-and-practice-co-creating-solutions_en)
- Thematic networks : [https://eu-cap-network.ec.europa.eu/thematic-networks-compiling-knowledge-and-solutions-ready-practice\\_en](https://eu-cap-network.ec.europa.eu/thematic-networks-compiling-knowledge-and-solutions-ready-practice_en)
- Advisory networks : [https://eu-cap-network.ec.europa.eu/advisory-networks-connecting-advisors-across-eu\\_en](https://eu-cap-network.ec.europa.eu/advisory-networks-connecting-advisors-across-eu_en)
- EU mission : [https://eu-cap-network.ec.europa.eu/eu-mission-soil-deal-europe\\_en](https://eu-cap-network.ec.europa.eu/eu-mission-soil-deal-europe_en)

---

# Thank you



# EU CAP Network Brokerage event ‘Accelerating the innovation process through Horizon Europe multi-actor projects’

19-20 October 2023  
Antwerp, Belgium

All information on the brokerage event is available on the event webpage:

[https://eu-cap-network.ec.europa.eu/events/eu-cap-network-brokerage-event-accelerating-innovation-process-through-horizon-europe\\_en](https://eu-cap-network.ec.europa.eu/events/eu-cap-network-brokerage-event-accelerating-innovation-process-through-horizon-europe_en)

