



## Identify and explore early models of implementation

Advance calendar  
of meetings and  
planned activities

Give stakeholders **sufficient time to prepare** - 10 day requirement not felt to be long enough who have other jobs/commitments / where representing multiple organisations, need time to engage

Organise working / preparation space before meetings - e.g. with CAP Network to ensure views are taken on board (done in NL)

Find ways to make sure civil society organisations have sufficient capacity to maintain engagement over time - financial support?

**Smaller sub-groups**  
(e.g. technical working groups) to focus on specific solutions

Shorter papers

Needs to be feasible for MA too

**Balanced representation** - critical precondition for effective operation of MCs. Environmental NGOs under-represented?

**Transparency critical** - proactive sharing of information (e.g. via online platforms)

How can we enable the effective operation of Monitoring Committees?

Distinguish between different types of issues - technical / political / financial

To keep discussions non-political, focussed on practical issues then there should be other fora for stakeholders to engage in political discussions

Feedback on why comments were not taken on board

Make decisions publicly available for non-members

MA representatives in MC need to have expertise on all topics to be discussed - EAGF & EAFRD

Provide information / technical briefings to MC members in advance of the MC to bring all to **same baseline level of knowledge**

Promote formal / informal discussion at national, regional, local level amongst stakeholders via the CAP Network outside the MC

**Excursions** - good way of getting to know each other and seeing CSPS operating in practice - greater possibility to speak freely

**Shadow MCs** should be built on and new members invited to cover new interventions/objectives.