

the European Union

Practical experiences on building a proposal for the first EUAdvisory Network call under the Horizon Europe format: COREnet

Patrick Pasgang, Innovatiesteunpunt, Belgium



Boerenbond / Innovation support Service

Boerenbond unites

- √ 16.000 members (2/3 active farmers)
- √ 1.500 voluntary board members
- ✓210 local groups in 5 provinces
- ✓240 employees





What we do



We promote agricultural and horticultural interests



We support our members through training and network activities



We stimulate innovations in agriculture and horticulture



We **create** social **support** for the sector



We **provide** our members with quality **advice**



"Everything we do is aiming towards building a robust and sustainable agricultural and horticultural sector with a future

Boerenbond



Project topics

Entrepreneurship & business

- Management competences
- · Innovative business models
- Organic production
- Short chain supply
- · Healthy plants & animals
- Futureproof mechanisation



People & Society

- Labour
- · Safety & Prevention
- Well-being
- Societal Support

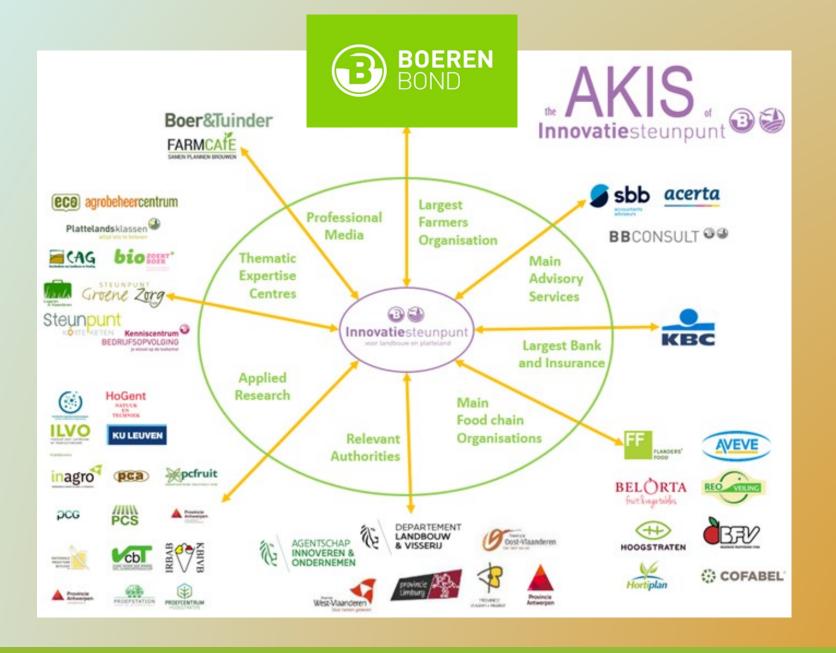
Environment & climate

- Climate
- Energy
- Biodiversity& nature
- Soil
- Water
- Air Quality

Rural Development

- Warm Society
- Access to services
- · Quality Living environment
- Active villages





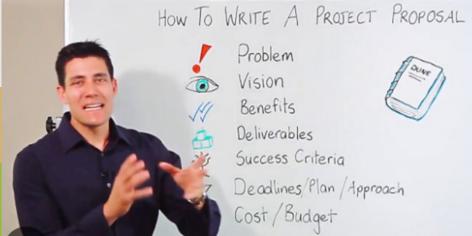




Connecting advisors toward a European Network for SFSCs.







The Journey & insights of our consortium



- The consortium
 - Where it all started :
 - Focus Group SFSC 2014-2015
 - EIP workshop 'Cities & Food' Poland 2016
 - ENRD Thematic Workshops on Rural Businesses 2016-2017
 - EIP workshop 'Agri-food SMEs collaborating for innovation along the supply chain' Brussels 2017
 - Innovation Summit France 2019
 - H2020 SKIN Thematic Network on SFSC
 - H2020 BeClose proposal (not selected, on reserve list)





Succes factors partners

- Short Food Supply Chain (SFSC) Advisors / Professionals from the field
- Daily contacts with farmers (bottom-up)
- Multi-disciplinary expertise
- Open for innovation
- History of mutual collaborations
- Active European network during years
- Mutual personal contacts







Success factors partners

- Coordinator with proved experience = crucial success factor
- Small consortia, manageable & effective
- Knowledge and experience with AKIS
- Strong financial background & longterm commitment (also behind project!)
- Each partner can bring added value, from research towards market driven
- Practice experience with HE projects & evaluations







Success factors partners

- Connected to European networks
 - Copa-Cogeca (Committee of Professional Agricultural Organisations General Confederation of Agriculture Cooperatives)
 - Eufras (European Forum for Agricultural and Rural Advisory Services)
 - Ceja (European Council of Young Farmers)
- Connected & active in AKIS related Horizon projects
 - EU FarmBook
 - ATTRACTISS
 - modernAKIS
- Involved in Focus Groups, OGs





List of moutioin outs	Participant organisation name 65 % Advisory & Training Services Country Short name		
Participant No. *	Participant organisation name 65 % Advices	Country	Short name
1 (Coordinator)	Università di Foggia	IT	UNIFG
² Advisory	TEAGASC - Agriculture and Food Development Authority	IE	TEAGASC
3 Selwiscery	Innovatiesteunpunt Voor Landbouw en Platteland	BE	ISP
4 Selwiscory	ISO-TECH SP Z OO	PL	ISO
5 Adwisory	Landwirtschaftskammer Österreich	AU	LKO
6 Serviceunication	Fondazione ICONS	IT	ICONS
7 Karwide dge on CSA & consumer	INRAE - Institut National de Recherche pour l'Agriculture, l'Alimentation et l'Environnement	FR	INRAE
8 Andvoilsængent	Trebag Intellectual Property- and Project Manager Ltd	HU	TREBAG
9 จิศสาร์เหล	Fundatia CIVITAS	RO	CIVITAS
10 ទីទុង ម៉ាំអាំង Services	IN LOCO	PT	INLOCO
11 Advisory	Stichting Taskforce Korte Keten	NL	TKK
12 Agryé@tural	Swedish University of Agricultural Sciences	SE	SLU
13 Ceasa faer	Associazione Campagna Amica	IT	CAMP
14 Acgastisg tion	Coldiretti Sardegna (associated partner)	IT	COLD

Service





Methodology for writing in 13 steps



- 1. START **ON TIME** (COREnet timeline = jun 2021 sep 2021)
- 2. Meeting with **Connected Partners** / visionaries summer 2021
- 3. **Open discussion** on what "End-Users" (farmers & consumers) need, what we observe, what future challenges will be.



Observations

- SFSCs remain marginal within retail (major retailers have a 80% market share)
- 1 out of 5 farmers is active within SFSCs
- Still a lot of key barriers for scaling up (such as institutional, legislation, financial, political issues,...)
- Farmers' knowledge gaps in business skills in particular when undertaking within SFSCs
- Tension between upscaling, retaining of added value and dealing with a continously changing marketplace.
- A huge diversity of SFSC organizational models





Observations

- A big diversity of formal and informal advisory systems
 - Public, private, civil society advisors
 - Multi-tool / multi- knowledge
 - Advisory challenges (environment, sustainable economy,...)
 - Provided in an ad hoc way
 - Formal / informally





Methodology



- 4. **Selection & agreement on call**: 'Governance 27 Developing EU advisory networks on consumer-producer chains'
- 5. **Carefully reading** call & topics
- **6. Scheduling** weekly meetings
- 7. **First start proposal** text for discussion by initiator

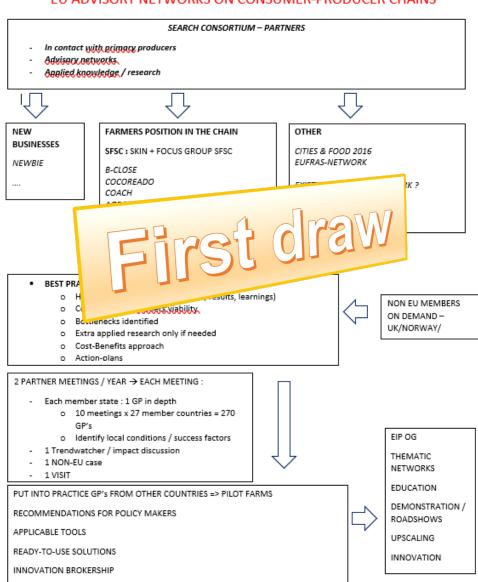


First Internal Proposal by ISP

- Basic Idea = 5 phases :
 - **Exploration** Phase
 - **Selection** Phase
 - **Learning** Phase
 - **Education** Phase
 - **Exploitation** Phase



EU ADVISORY NETWORKS ON CONSUMER-PRODUCER CHAINS



How connect 27 Member States?

- Idea for using Key National Contact Points (KNCP's)
- Will evolve during the project







Call text & idea must fit! - Read it carefully



- Expected Outcomes & Impacts
- Project Results
- Scope
- Member states involved
- Related calls



Methodology



- 8. Determine **scope** & **objectives**
- Making supported draft concept & project flow with Key Partners
- 10. Compose a **short letter of presentation** to discuss with possible new consortia members



Scope

- Advisors / Innovation Support are crucial for
 - Upscaling SFSCs
 - Increasing performance
 - Improving farmers' position in the chain
- Gathering existing knowledge & skills
 - Within national AKIS
 - Long Term European AKIS network
- Peer-to-peer contacts, learning and sharing information & skills
- Increasing the impact of SFSC advice across the EU-27







Objectives 5 year Project

- Identifying good SFSC practices and services.
- Learning from the advisory systems behind them
 - Identifying the knowledge, skills and competence needs
 - Identifying regional, national and Europena barriers and opportunities
 - Trying to create impact on SFSC advising
- Establish a pan-Europen peer-to-peer learning network for all SFSC advisors & advisory organisations integrated into AKIS







Our Final Goal

Creating an EU-wide peer to peer learning and mutual support network of advisors is the central aspiration unterlying the COREnet approach.





Projectflow



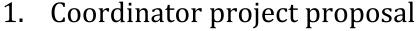
- Mapping SFSC advisory services
- Identifying <u>Key National Contact Points</u> in all 27-EU
- Identifying SFSC cases which have achieved success.
- Turn them into <u>Golden Cases</u>. Exploring the advising sytems behind them. How do they work?
 What did they achieve?
- Start building knowledge by initiating "<u>Lighthouse</u>
 <u>Projects</u>", which are <u>pilots</u> on SFSC and the advise
 behind them. Where we will be
 <u>duplicating/adapting</u> Golden Cases in other
 countries using peer-to-peer contact between initial
 advisor & new pilot.
- Nurturing a European peer-to-peer network of SFSC advisors & advisory groups



Methodology

10. Checking project idea into the market /with stakeholders using LOS (Letter Of Support) to confirm & prove added value

11. Dividing work



- 2. Impact & excellence
- 3. WP's
- 4. Budget
- 5. Final Project Name
- 6. Final reading & control
- **12. Final control & evaluation** (do we meet total scope of call?)
- 13. Enter proposal into **portal** (be on time!)





Work Packages COREnet

WP1

Project
Management
&
Coordination

WP2

Mapping & Assessing Advisory Services

WP3

Selection of Golden Cases WP4

Development of Lighthouse Projects WP5

Establish
European
Advisory
Network on
SFSC

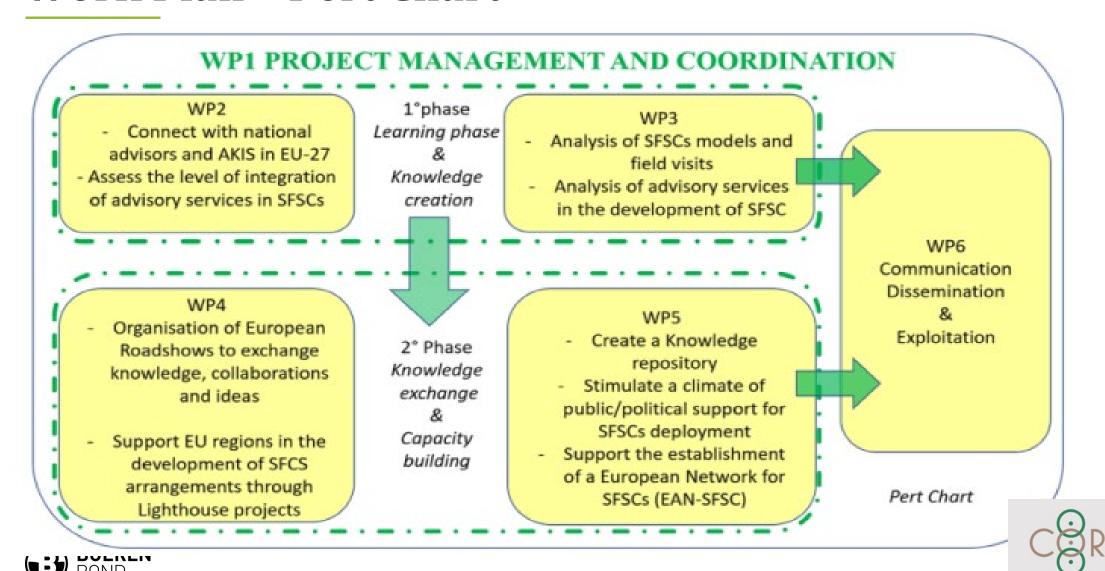
WP6

Communication
Dissemination
Exploitation of
results





Work Plan - Pert Chart



TIPS & TRICKS - Evaluate your own project!

Check Excellence

- Are objectives clear, measurable & achievable within project duration?
- Are they complient with the multi-actor approach? Make sure meeting all requirements (1. targeting needs end-users, 2. complementary partners, 3. includes existing knowledge, 4. added value, 5. easy understandable & accessible results, 6. practice abstracts produced, 7. involving innovation groups)

TIPS & TRICK

- Do you realise a clear added value? Avoiding duplication
- Are there synergies with Operational Groups? Make a clear list & take contact in front.



TIPS & TRICKS - Evaluate your own project!

Check IMPACT

- Does the project contributes to the expected outcomes of the topics?
- Is the way to achieve them credible? Measurable?
- Are they enough specified?
- Will the knowledge be easily accessible & pratice-oriented?
- Will the knowledge be preserved after the project period?
- Is communication & dessimination in line with the target group / farmers?
- Balanced within Europe & spill-overs created / possible ?





TIPS & TRICKS - Evaluate your own project!

Check Quality & efficiency of implementation

- Is the work plan appropriate to reach the objectives & impact?
- Are the WP's clear & inter-related? Do they follow a logic structure?
- Can we monitor the progress ?
- Are the resources allocated to the WP's in line?
- Are critical risks identified & mitigation measures proposed?
- Do consortium members have the right expertise & skills?
- Are they complementary and do they have a valid role?





COREnet is still looking for AKIS National Contact Points!

- Experience in advisory practices & knowledge of SFSC needed
- Representation of COREnet project outside the 11 EU partner MS.
- Will be involved in all activities
- Serve as a multiplier & connecting practitioners of its country with the project (co-organising roadshows)
- A dedicated budget will be provided







Questions & candidates NCP's?



Patrick Pasgang

ISP / Boerenbond

Business Consultant

SFSC Advisor

Patrick.Pasgang@Innovatiesteunpunt.be





EU CAP Network brokerage event 'Get involved in Horizon Europe advisory networks'

17 – 18 January 2023 Sofia, Bulgaria

All information on the workshop is available on the <u>EU CAP Network website</u>

On the event webpage:

https://eu-cap-network.ec.europa.eu/news-events/events/eu-cap-network-brokerage-event-get-involved-horizon-europe-advisory-networks-2023-01-17 en

